United Nations A/60/6 (Sect. 15)

General Assembly

Distr.: General
3 May 2005

Original: English

Sixtieth session

Proposed programme budget for the biennium 2006-2007*

Part IV
International cooperation for development

Section 15
Human settlements

(Programme 12 of the biennial programme plan and priorities for the period 2006-2007)**

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* A summary of the approved programme budget will subsequently be issued as *Official Records of the General Assembly, Sixtieth Session, Supplement No. 6* (A/60/6/Add.1).

** *Official Records of the General Assembly, Fifty-ninth Session, Supplement No. 6* (A/59/6/Rev.1).

05-33034 (E) 250505

Overview

15.1 The overall responsibility for the human settlements programme is vested in the United Nations Human Settlements Programme (UN-Habitat). The activities for which UN-Habitat is responsible fall within programme 12 of the biennial programme plan for the period 2006-2007.

15.2 The Programme is guided by the General Assembly and its subsidiary organs, which include the Governing Council and the Committee of Permanent Representatives to UN-Habitat. UN-Habitat, serving as the focal point for human settlements in the United Nations system, as mandated by the Assembly in its resolution 56/206 of 21 December 2001, provides support to its Governing Council in keeping the human settlements programme under appraisal; assists Member States in providing, through the Governing Council, the Economic and Social Council and the General Assembly, a coordinated mechanism for promoting and monitoring the implementation of the Habitat Agenda and the United Nations Millennium Declaration targets on slums, water and sanitation; assists the Secretary-General in enhancing the policy coherence and coordination of the human settlements programme; enhances cooperation and partnerships with local authorities, non-governmental organizations, the private sector and major groups in civil society in the implementation of the Habitat Agenda at the global, regional, national and local levels; provides advisory services at the request of Member States, focusing on enhancing in-country capacity to realize adequate shelter for all and sustainable human settlements development; and facilitates mobilization of financing of housing and basic infrastructure.

15.3 In keeping with the biennial programme plan for the period 2006-2007, the work of UN-Habitat during 2006-2007 will continue to be organized around four subprogrammes, which reflect the recommendations of the Second United Nations Conference on Human Settlements, held in Istanbul, Turkey, from 3 to 14 June 1996 (Habitat II) and the Habitat Agenda, the Millennium Declaration, the Declaration on Cities and Other Human Settlements in the New Millennium, as well as the relevant recommendations and commitments of the World Summit on Sustainable Development.

15.4 UN-Habitat will focus its resources and activities on the attainment of the Millennium Declaration targets as set forth in General Assembly resolution 55/2 of 8 September 2000. In particular, the Global Campaign for Secure Tenure and the Global Campaign on Urban Governance will continue to guide the efforts to implement relevant goals of the Millennium Declaration, that is, achieving a significant improvement in the lives of at least 100 million slum dwellers by the year 2020, as well as reducing by half the proportion of people without access to safe drinking water and sanitation by the year 2015.

15.5 As the proposals are in line with the biennial programme plan for the period 2006-2007, no significant programmatic changes are expected. However, youth is emerging as an important and cross-cutting stakeholder group in human settlements development and sustainable urbanization. It is increasingly being recognized that when given the right opportunities, young people can be effective agents of change. Accordingly, in the biennium 2006-2007, more effort will be placed on mainstreaming youth in the normative and operative programmes of UN-Habitat. A road map will also be developed for the promotion of urban youth empowerment and participation in the implementation of the Habitat Agenda and relevant Millennium Declaration targets. UN-Habitat will also put more emphasis on activities in the area of disaster preparedness and management and post-crises reconstruction, following its inclusion in the Executive Committee on Humanitarian Affairs, in recognition of its mandate as a link between emergency relief, stabilization and reconstruction. A special feature of the UN-Habitat strategy will be to highlight the role of women in the efforts to improve shelter conditions and urban governance.

15.6 UN-Habitat will serve as the focal point for the implementation of the programme within the United Nations system and will collaborate and cooperate with Governments and other United Nations organizations, including the Department of Economic and Social Affairs, the Office of the United Nations High Commissioner for Human Rights, the Economic Commission for Africa, the Economic Commission for Europe, the Economic Commission for Latin America and the Caribbean, the Economic and Social Commission for Asia and the Pacific, the Economic and Social Commission for Western Asia, the United Nations Development Programme (UNDP), the United Nations Office for Project Services, the United Nations Children's Fund, the United Nations Environment Programme (UNEP), the Office of the United Nations High Commissioner for Refugees, the United Nations Relief and Works Agency for Palestine Refugees in the Near East, the Food and Agriculture Organization of the United Nations, the World Health Organization, the World Bank, the United Nations Industrial Development Organization, the Global Environment Facility, the United Nations Office on Drugs and Crime, the United Nations Institute for Training and Research, the International Labour Organization (ILO) and the Joint United Nations Programme on HIV/AIDS. Outside the United Nations, UN-Habitat will also cooperate with Governments, local authorities, international financial institutions, regional development banks and other Habitat Agenda partners.

15.7 UN-Habitat maintains liaison offices in New York, Geneva and Brussels whose main functions include coordination, harmonization and representation. In his report (A/59/395), submitted in compliance with General Assembly resolution 58/270 of 23 December 2003, by which the Assembly requested the Secretary-General to review the structure and functions of all liaison or representation offices in New York of organizations headquartered elsewhere, funded from the United Nations regular budget, the Secretary-General informed the Assembly that the New York office represents UN-Habitat in meetings of the General Assembly, the Economic and Social Council, relevant functional commissions, the Committee for Programme and Coordination, the Advisory Committee on Administrative and Budgetary Questions and other policymaking bodies. The office supports the substantive work of UN-Habitat and contributes to the strengthening of cooperation and coordination with the United Nations Secretariat, funds and programmes, and other agencies of the common system. In this regard, the office ensures representation at inter-agency meetings and participates in the meetings of the United Nations Development Group, the Executive Committee on Economic and Social Affairs and their support groups. In addition, the office maintains relations with the UN-Habitat partners in the North America region and carries out information activities at United Nations Headquarters and in the North America region. The staff of the office consists of one D-1, one P-4 and two GS (OL) posts financed from the regular budget and one P-3 post funded from extrabudgetary resources.

15.8 Pursuant to General Assembly resolutions 56/253 of 24 December 2001 and 57/292 of 20 December 2002, the United Nations Office at Nairobi is to be further strengthened, with a view to easing the administrative costs levied on the substantive programmes of UNEP and UN-Habitat. In this connection, proposals for further strengthening the regular budget component of the Office are included in section 28 G, Administration, Nairobi, of the proposed programme budget for the biennium 2006-2007. In its estimates for the biennium, UN-Habitat has taken into account those proposals to strengthen the United Nations Office at Nairobi.

15.9 The Programme's main expected accomplishments and indicators of achievement for the biennium 2006-2007 are detailed, together with required resources, under the programme of work, as well as under executive direction and management. The overall framework of these expected accomplishments and indicators of achievement is shown in table 15.1.

Table 15.1 **Framework of expected accomplishments and indicators of achievement by component**

Component	*Number of expected accomplishments*	*Number of indicators of achievement*
Executive direction and management	3	7
Programme of work		
Shelter and sustainable human settlements development	4	10
Monitoring the Habitat Agenda	3	10
Regional and technical cooperation	3	6
Human settlements financing	3	3
Total	**16**	**36**

15.10 The issue of publications has been reviewed as part of the programme of work. It is anticipated that recurrent and non-recurrent publications will be issued as shown below in table 15.2 and as distributed in the output information for executive direction and management and for each subprogramme.

Table 15.2 **Summary of publications**

Publications	*2002-2003 actual*	*2004-2005 estimate*	*2006-2007 estimate*
Recurrent	25	35	35
Non-recurrent	49	117	156
Total	**74**	**152**	**191**

15.11 The overall resources required for the biennium 2006-2007 for this section amount to $16,527,800 before recosting, reflecting an increase of $515,000 (or 3.2 per cent). The proposed changes, reflected in table 15.4 below, are summarized as follows:

(a) The increase of $138,400 under executive direction and management relates to $135,500 for post and $2,900 for non-post requirements. In particular, the increase relates to the establishment of one P-4 post, contractual services and general operating expenses, relating to the UN-Habitat share of centrally provided data processing infrastructure services and support costs for the New York office;

(b) A net increase of $376,600 under programme of work, results from:

(i) A net decrease of $154,500 under subprogramme 1, comprising $135,500 for posts arising from full funding of one P-4 post approved in the biennium 2004-2005 and the outward redeployment of one P-4 post to subprogramme 2; and a decrease of $19,000 under general operating expenses;

(ii) An increase of $531,100 under subprogramme 2 for the full funding of one P-5 post established in the biennium 2004-2005; establishment of one new P-3 post for a human settlements officer and the inward redeployment of one P-4 post from subprogramme 1.

15.12 During the biennium 2006-2007, expected extrabudgetary resources amounting to $149,807,500, or 89.3 per cent of the total resources available to the programme, will supplement resources from the United Nations regular budget, estimated at 10.7 per cent. The extrabudgetary resources are used to finance technical cooperation activities, which are a central feature of the programme. The existing arrangements for intergovernmental review and management of these extrabudgetary

funds provide for the Governing Council of the United Nations Human Settlements Programme to approve biennial budgets to govern the use of such extrabudgetary resources.

15.13 The monitoring and evaluation functions of UN-Habitat are managed and coordinated by the Monitoring and Evaluation Unit. The Unit, which is organizationally placed under executive direction and management, is tasked with the responsibility of improving monitoring and evaluation systems and coordinating monitoring and evaluation activities of UN-Habitat towards planned objectives, realizing the expected accomplishments and improving the organizational accountability of UN-Habitat. It is estimated that for the biennium 2006-2007, resources amounting to $1,458,000, consisting of $352,100 under the regular budget and $1,105,900 under extrabudgetary resources, will be required to carry out the activities planned.

15.14 The estimated percentage distribution of the total resources under this section for the biennium 2006-2007 is as shown in table 15.3 below.

Table 15.3 Percentage distribution of resources by component

Component	*Regular budget*	*Extrabudgetary*
Policymaking organs	0.2	—
Executive direction and management	19.3	2.8
Programme of work		
Shelter and sustainable human settlements development	36.1	19.7
Monitoring the Habitat Agenda	34.8	15.3
Regional and technical cooperation	8.0	48.4
Human settlements financing	1.6	8.6
Subtotal	**80.5**	**92.0**
Programme support	—	5.2
Total	**100.0**	**100.0**

Table 15.4 Resource requirements by component

(Thousands of United States dollars)

(1) *Regular budget*

Component	*2002-2003 expenditure*	*2004-2005 appropriation*	*Resource growth*		*Total before recosting*	*Recosting*	*2006-2007 estimate*
			Amount	*Percentage*			
Policymaking organs	22.2	26.0	—	—	26.0	3.1	29.1
Executive direction and management	3 046.0	3 051.3	138.4	4.5	3 189.7	255.5	3 445.2
Programme of work	10 475.5	12 935.5	376.6	2.9	13 312.1	1 180.1	14 492.2
Subtotal	**13 543.8**	**16 012.8**	**515.0**	**3.2**	**16 527.8**	**1 438.7**	**17 966.5**

(2) *Extrabudgetary*

2002-2003 expenditure	*2004-2005 estimate*	*Source of funds*	*2006-2007 estimate*
		(a) Services in support of:	
1 892.0	2 354.0	(i) United Nations organizations	2 379.4
9 380.5	5 650.6	(ii) Extrabudgetary activities	7 885.9
		(b) Substantive activities	
7 936.0	17 410.2	United Nations Habitat and Human Settlements Foundation	20 112.5
—	6 018.0	United Nations Human Settlements Programme	4 629.7
		(c) Operational projects	
34 730.2	44 600.0	United Nations Habitat and Human Settlements Foundation	54 800.0
160 773.2	60 000.0	UNDP and other sources	60 000.0
214 711.9	**136 032.8**	**Subtotal**	**149 807.5**
228 255.7	**152 045.6**	**Total (1) and (2)**	**167 774.0**

Table 15.5 **Post requirements**

	Established regular budget posts		*Temporary posts*					
			Regular budget		*Extrabudgetary*		*Total*	
Category	*2004-2005*	*2006-2007*	*2004-2005*	*2006-2007*	*2004-2005*	*2006-2007*	*2004-2005*	*2006-2007*
Professional and above								
USG	1	1	—	—	—	—	1	1
ASG	—	—	—	—	1	1	1	1
D-2	1	1	—	—	3	3	4	4
D-1	4	4	—	—	9	9	13	13
P-5	8	8	—	—	22	23	30	31
P-4/3	29	31	—	—	40	40	69	71
P-2/1	5	5	—	—	20	20	25	25
Subtotal	**48**	**50**	**—**	**—**	**95**	**96**	**143**	**146**
General Service								
Other level	2	2	—	—	3	4	5	6
Subtotal	**2**	**2**	**—**	**—**	**3**	**4**	**5**	**6**
Other categories								
Local level	23	23	—	—	70	69	93	92
Subtotal	**23**	**23**	**—**	**—**	**70**	**69**	**93**	**92**
Total	**73**	**75**	**—**	**—**	**168**	**169**	**241**	**244**

A. Policymaking organs

Resource requirements (before recosting): $26,000

15.15 In its resolution 56/206, the General Assembly transformed the Commission on Human Settlements into the Governing Council of UN-Habitat, a subsidiary body of the Assembly, with effect from 1 January 2002. The Governing Council reports to the Assembly through the Economic and Social Council and provides overall policy guidance, direction and supervision to UN-Habitat. The Committee of Permanent Representatives to UN-Habitat was also transformed into an intersessional subsidiary body of the Governing Council. The objectives, functions and responsibilities of the Governing Council are set out in Assembly resolution 32/162 of 19 December 1977 and in paragraph 222 of the Habitat Agenda, which was adopted at Habitat II.

15.16 The Governing Council is composed of 58 Member States, which have a membership term of four years. It holds its regular sessions biennially at the headquarters of UN-Habitat in Nairobi. During these sessions, the Governing Council reviews the biennial programme of work of UN-Habitat, the budget of the United Nations Habitat and Human Settlements Foundation as well as the operational activities that are carried out by UN-Habitat. The sessions bring together representatives of Member States as well as Habitat Agenda Partners, which comprise local authorities, non-governmental organizations, the private sector, the Global Parliamentarians on Habitat, women's groups, Youth for Habitat, trade unions, professionals and researchers, foundations and academies of science. The Committee of Permanent Representatives normally meets eight times during a biennium, while its three working groups each meet once a month, making a total of approximately 70 meetings. The Governing Council, its intersessional subsidiary body, the Committee of Permanent Representatives and its three working groups are serviced by the secretariat of the Governing Council, External Relations and Inter-agency Affairs Section of UN-Habitat.

Table 15.6 Resource requirements

	Resources (thousands of United States dollars)		*Posts*	
Category	*2004-2005*	*2006-2007 (before recosting)*	*2004-2005*	*2006-2007*
Regular budget				
Non-post	26.0	26.0	—	—
Subtotal	**26.0**	**26.0**	**—**	**—**
Extrabudgetary	—	—	—	—
Total	**26.0**	**26.0**	—	—

15.17 The provision of $26,000 covers overtime requirements for substantive servicing of the meetings of the Governing Council of UN-Habitat ($20,400) and hospitality requirements during its biennial sessions ($5,600).

B. Executive direction and management

Resource requirements (before recosting): $3,189,700

15.18 Executive direction and management is under the responsibility of the Executive Director, whose office includes the Monitoring and Evaluation Unit and the UN-Habitat liaison offices in New

York, Geneva and Brussels. The Executive Director provides overall direction and coordination in the management of the implementation of the organization's work programme and its relations with Member States, United Nations offices, programmes, funds, agencies and other UN-Habitat partners in coordinating the system-wide implementation of the Habitat Agenda and the Millennium Declaration targets. The Monitoring and Evaluation Unit is responsible for monitoring the implementation of the work programme and evaluating the activities of the programme. The Office also provides information, press, media outreach to the international community and all Habitat Agenda Partners, plans and executes major global, regional and national media events and has responsibility for the coordination of fund-raising activities. The functions of the liaison offices include participating in the work of the General Assembly, the Economic and Social Council and meetings of other intergovernmental bodies, interdepartmental and inter-agency meetings and providing substantive support in meetings and policy advice on human settlements as well as carrying out outreach activities.

Table 15.7 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: The overall objective is to improve coherence and direction in the implementation of the legislative mandate and approved work programme of UN-Habitat.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Enhanced policy coherence in the management of the human settlement activities of the United Nations system and strengthened relationship with key partners	(a) (i) Integration of UN-Habitat inputs into system-wide policy documents and reports and a more strategic focus in the policy prescriptions proposed by the various programmes and other activities of UN-Habitat *Performance measures*: 2002-2003: limited focus on human settlements and UN-Habitat in key policy documents and activities of the United Nations system Estimate 2004-2005: better reporting by the United Nations on human settlements-related Millennium Declaration targets and more coordination by UN-Habitat at the intra-secretariat and inter-agency levels Target 2006-2007: increased and consistent reflection of human settlements-related Millennium Declaration targets by the UN system (ii) Closer and more visible partnerships with key partners, particularly with local authorities and their associations

	Performance measures: 2002-2003: not available Estimate 2004-2005: adoption by the 20th Governing Council of the international guidelines on decentralization developed by the Advisory Group of Experts on Decentralization in collaboration with the United Nations Advisory Committee of Local Authorities Target 2006-2007: programme of cooperation between United Cities and Local Governments, the Advisory Group of Experts on Decentralization, the Global Observatory of Local Democracy and Decentralization and the Advisory Committee of Local Authorities established and fully operational
(b) Regular monitoring and evaluation of the implementation of the UN-Habitat work programme, 2006-2007	(b) (i) Timely reporting on progress made in the implementation of the UN-Habitat work programme, 2006-2007, to the Committee of Permanent Representatives *Performance measures*: 2002-2003: ad hoc reports on 2 subprogrammes delivered within established deadlines Estimate 2004-2005: regular reports on 4 subprogrammes delivered within established deadlines Target 2006-2007: comprehensive and detailed progress reports produced as determined by the Committee of Permanent Representatives delivered within established deadlines (ii) Consistent and regular evaluation of UN-Habitat programmes *Performance measures*: 2002-2003: not available Estimate 2004-2005: 4 evaluation reports per year Target 2006-2007: 6 evaluation reports per year

(c) Improved access by key partners to current and relevant information on human settlements and UN-Habitat activities and enhanced public awareness of human settlements and urbanization issues	(c)	(i) Increased media coverage of human settlements issues in the international and national press *Performance measures*: 2002-2003: 5 and 3 issues in national and international media, respectively, per week Estimate 2004-2005: 5 and 3 issues in national and international media, respectively, per week Target 2006-2007: 5 and 5 issues in national and international media, respectively, per week (ii) Increased distribution of UN-Habitat publications *Performance measures*: 2002-2003: 77,510 copies of publications Estimate 2004-2005: 60,000 copies of publications Target 2006-2007: 90,000 copies of publications (iii) Increased number of visitors to UN-Habitat public websites *Performance measures*: 2002-2003: 1.3 million visitors Estimate 2004-2005: 2 million visitors Target 2006-2007: 2.5 million visitors

Outputs

15.19 During the biennium, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies:

(i) Substantive servicing of meetings: twenty-first session of the Governing Council of the United Nations Human Settlements Programme UN-Habitat (2007) (10); third session of the World Urban Forum (2006) (10);

(ii) Parliamentary documentation: progress report of the Executive Director to the twenty-first session of the Governing Council (2007) (1); strategic policy document for the third session of the World Urban Forum (2006) (1); updated strategic policy document for the information of the twenty-first session of the Governing Council (2007) (1); report of the Executive Director on Cooperation within the United Nations system and

Habitat Agenda partners (1); reports of the Secretary-General to the General Assembly at its sixty-first and sixty-second sessions on the implementation of the Habitat Agenda (2); reports to the Economic and Social Council on the coordinated implementation of the Habitat Agenda (2);

(iii) Ad hoc expert groups: Expert Advisory Group on Decentralization (2006-2007) (2); meetings of the United Nations Advisory Committee of Local Authorities (4);

(b) Other substantive activities:

(i) Recurrent publications: quarterly issues of *Habitat Debate* (8); UN-Habitat annual report (2);

(ii) Non-recurrent publications: annual report on the evaluation activities of UN-Habitat (2); evaluation reports (12); policy statements delivered at international meetings and conferences, intergovernmental meetings or as inputs to system-wide policy documents and statements (60); programme performance report (1); progress reports on implementation of the work programme to the Committee of Permanent Representatives (4);

(iii) Exhibits, guided tours, lectures: exhibitions on World Habitat Day, World Urban Forum III and other significant events (1);

(iv) Booklets, fact sheets, wall charts, information kits: booklets, pamphlets, fact sheets, information kits for World Habitat Day and World Urban Forum III (50);

(v) Press releases, press conferences: press releases on topical human settlement issues and speeches on United Nations International Days, media interviews of the Executive Director (50);

(vi) Technical material: archives policy and records management system (1); CD-ROM containing full text of key publications for partners (1); evaluation database (electronic depository of operational and normative work of UN-Habitat) (1); interactive UN-Habitat website including discussion forum (1); tools for supporting evaluation activities (1);

(vii) Audio-visual resources: electronic and print catalogue of all UN-Habitat publications, audio and video issuance, including films, videotapes, radio broadcasts, tapes of news, documentary and feature programmes on human settlement issues, projects and events such as the World Urban Forum and World Habitat Day (50).

Table 15.8 Resource requirements

	Resources (thousands of United States dollars)		*Posts*	
Category	*2004-2005*	*2006-2007 (before recosting)*	*2004-2005*	*2006-2007*
Regular budget				
Post	2 611.5	2 747.0	12	13
Non-post	439.8	442.7	—	—
Subtotal	**3 051.3**	**3 189.7**	**12**	**13**
Extrabudgetary	5 470.2	4 126.7	7	8
Total	**8 521.5**	**7 316.4**	19	21

15.20 The amount of $2,747,000 for posts, including an increase of $135,500, would provide for the 13 posts reflected in table 15.8. The increase relates to the establishment of one P-4 Programme and Management Oversight Officer post.

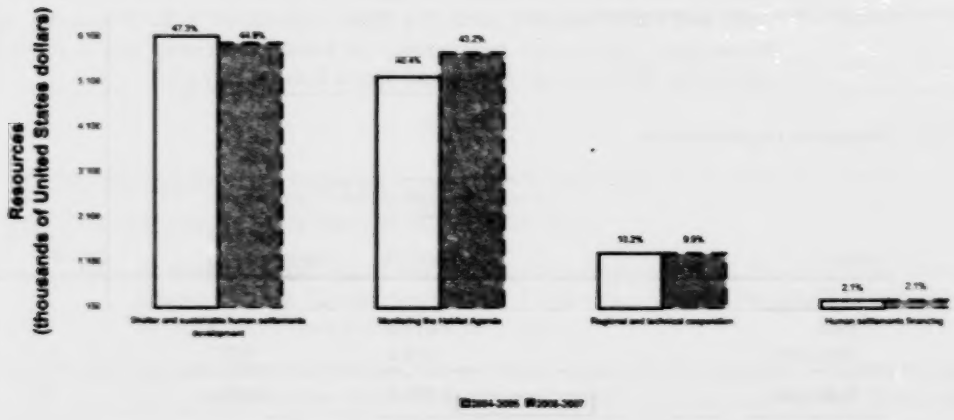
15.21 The amount of $442,700 for non-post resources, including an increase of $2,900, would provide for: other staff costs ($201,900); travel of staff ($82,600); contractual services ($9,300); general operating expenses ($99,300); and furniture and equipment and supplies and materials ($49,600). The increase relates primarily to the New York liaison office of UN-Habitat, namely its share of centrally provided data-processing infrastructure services costs, including those of storage area networks, application servers, departmental servers, backup units and desktop connectivity.

C. Programme of work

Table 15.9 **Resource requirements by subprogramme**

	Resources (thousands of United States dollars)		*Posts*	
Subprogramme	*2004-2005*	*2006-2007 (before recosting)*	*2004-2005*	*2006-2007*
Shelter and sustainable human settlements development	6 122.9	5 968.4	29	28
Monitoring the Habitat Agenda	5 221.4	5 752.5	26	28
Regional and technical cooperation	1 316.8	1 316.8	5	5
Human settlements financing	274.4	274.4	1	1
Subtotal	**12 935.5**	**13 312.1**	**61**	**62**
Extrabudgetary	124 912.0	137 794.9	119	119
Total	**137 847.5**	**151 107.0**	180	181

Regular budget resource requirements by subprogramme



Subprogramme 1
Shelter and sustainable human settlements development

Resource requirements (before recosting): $5,968,400

15.22 The Shelter and Sustainable Human Settlements Development Division will be responsible for the implementation of subprogramme 1. The programme of work has been formulated on the basis of subprogramme 1 of programme 12 of the biennial programme plan for the period 2006-2007.

15.23 The subprogramme will carry out both advocacy and normative activities through the two global campaigns, for secure tenure and on urban governance; however, efforts will be focused mainly on global advocacy on the two global campaigns as well as on the Millennium Declaration targets on slums, water and sanitation. The Global Campaign for Secure Tenure will maintain its strategy of promoting secure tenure for all, partnership with the urban poor as well as inclusive and sustainable human settlements policies. In particular, the campaign will promote the rights of women as essential to successful shelter policies. The Global Campaign on Urban Governance will continue to promote accountable and transparent urban governance that responds and benefits all sectors of society, particularly the urban poor. A special feature of the strategy will be to focus on the role of women as active participants and beneficiaries in the efforts to improve shelter conditions and urban governance.

Table 15.10 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To improve the shelter conditions of the world's poor and to ensure sustainable human settlements development.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Improved regulatory frameworks and capacities that provide: security of tenure, progressive realization of land, housing and property rights, and increased supply of higher quality affordable housing for the poor, including women and HIV/AIDS orphans, especially in slums	(a) (i) Increased number of Governments and local authorities introducing and implementing slum upgrading policies in line with the Millennium Declaration target on slums *Performance measures*: 2002-2003: 8 Governments and 4 local authorities Estimate 2004-2005: 16 Governments and 9 local authorities Target 2006-2007: 19 Governments and 13 local authorities (ii) Increased number of Governments adopting regulatory frameworks for the progressive realization of land, housing and property rights, including women's property rights

Performance measures:

2002-2003: 12 Governments

Estimate 2004-2005: 20 Governments

Target 2006-2007: 27 Governments

(iii) Increased number of Governments adopting policies and procedures for more open and affordable housing and land markets

Performance measures:

2002-2003: 12 Governments

Estimate 2004-2005: 20 Governments

Target 2006-2007: 27 Governments

(iv) Increased number of Governments and local authorities introducing measures and policies to reduce forced evictions

Performance measures:

2002-2003: 8 Governments and 4 local authorities

Estimate 2004-2005: 16 Governments and 9 local authorities

Target 2006-2007: 19 Governments and 13 local authorities

(b) Improved capacity for delivering and managing affordable, reliable urban infrastructure and basic services, especially drinking water, sanitation, waste management and public transport

(b) (i) Increased number of cities implementing UN-Habitat-supported policies, strategies and programmes for increasing access of the urban poor to infrastructure

Performance measures:

2002-2003: 14 cities

Estimate 2004-2005: 21 cities

Target 2006-2007: 24 cities

(ii) Increased number of countries and cities implementing policies, strategies and programmes designed to increase access of the urban poor to more reliable drinking water and sanitation

	Performance measures: 2002-2003: 14 Governments and 14 cities Estimate 2004-2005: 21 Governments and 36 cities Target 2006-2007: 24 Governments and 39 cities (iii) Increased number of countries working with UN-Habitat to promote access to diverse and efficient public and non-motorized transport *Performance measures*: 2002-2003: 3 countries Estimate 2004-2005: 5 countries Target 2006-2007: 7 countries
(c) Improved capacity for urban governance, including decentralization and subsidiarity, inclusiveness, stakeholder participation, partnership, transparency and accountability, citizenship, efficiency and effective local leadership	(c) Increased number of countries and cities introducing and implementing policies, legislation and action plans and strengthening institutional planning and management arrangements for promoting good urban governance *Performance measures*: 2002-2003: 33 countries and 70 cities Estimate 2004-2005: 41 countries and 90 cities Target 2006-2007: 56 countries and 120 cities
(d) Improved capacity for more environmentally sustainable urban developments that are safer and less prone to disaster and better able to manage post-conflict and post-disaster situations	(d) (i) Increased number of Governments and cities working with UN-Habitat to promote environmentally sustainable urban development and safer cities *Performance measures*: 2002-2003: 13 Governments and 42 cities Estimate 2004-2005: 21 Governments and 60 cities Target 2006-2007: 22 Governments and 89 cities

	(ii) Increased number of Governments and cities undertaking management of post-conflict and post-disaster situations through programme agreements for human settlements rehabilitation *Performance measures*: 2002-2003: 20 Governments and 2 global activities Estimate 2004-2005: to be determined, as it is difficult to predict disasters beforehand Target 2006-2007: to be determined, as it is difficult to predict disasters beforehand

External factors

15.24 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) there is political will and commitment to promote sustainable shelter and human settlements development and implement policies with advice and assistance from UN-Habitat; (b) there is no shortfall in extrabudgetary resources required; (c) Member States respond positively to the guidelines and recommendations provided and ensure the intended beneficiaries have sustained resources and supportive legal, institutional and policy frameworks to implement the policies and strategies initiated or supported through UN-Habitat activities.

Outputs

15.25 During the biennium, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies:

(i) Parliamentary documentation: contribution to the 24th Governing Council and Environmental Management Group of UNEP (2); documentation for the twenty-first session of the Governing Council of UN-Habitat (2007) (7); documentation for the Commission on Sustainable Development (2006, 2007) (2); documentation for the third session of the World Urban Forum (2006) (9);

(ii) Ad hoc expert groups: ad hoc expert group meetings on: land tenure and management, including women's equal tenure (1); assistance on land administration to intergovernmental bodies and/or United Nations representatives, including the World Bank (2); Watsan Trust Fund (2); land, water, decentralization and adaptation and application of tools (4); effective enabling shelter strategies, including cooperative housing, and the progressive realization of the human right to adequate housing (2); Global Campaign for Secure Tenure (1); implementing and monitoring the goal of the United Nations Millennium Declaration on improving the lives of slum dwellers (1); international meeting of UN-Habitat partners on addressing the shelter dimension of HIV/AIDS (2006) (1); the Advisory Group on Forced Evictions (2); the International Steering Group of the Global Campaign on Urban Governance (2); partnership meeting on urban environmental planning management in support of the Coalition for Sustainable Urbanization (1); provision of support to the United Nations Committee on

Economic, Social and Cultural Rights on housing rights monitoring (1); regional Conference of Mayors (1); regional Ministerial Conference (1); thematic expert group meeting on urban crime prevention in Latin America and Asia (2); United Nations Advisory Committee of Local Authorities (2);

(iii) Assistance to representatives, rapporteurs: provision of support to the United Nations Special Rapporteur on adequate housing (1);

(b) Other substantive activities (regular budget and extrabudgetary):

(i) Recurrent publications: annual reports documenting cases of unlawful evictions (2); *Water and Sanitation in the World's Cities* (1); *Water for Cities* quarterly newsletter (8);

(ii) Non-recurrent publications: reports/publications on: land governance (1); participatory budgeting (1); Land Tenure Systems Law and Land Reform Review series (4); Land in Different Legal Systems (2); water, sanitation, energy and transport (6); regional crime prevention papers (Asia, Africa, Latin America and the Caribbean) (3); regional-thematic urban environmental issues (3); "Citywide Slum upgrading — Lessons Learned from the Cities Without Slums Subregional Programme for Eastern and Southern Africa" (1); lessons from experiences with slum upgrading policies, programmes and projects (1); the progressive realization of the human right to adequate housing (based on housing rights indicators) (1); updated compilations of case law and adjudication on housing rights (2); updated compilations of national housing rights legislation (2);

(iii) Booklets, fact sheets, wall charts, information kits: booklets, pamphlets, fact sheets, information kits on the Global Campaign for Secure Tenure and the Cities Without Slums Subregional Programme (2);

(iv) Technical material: best practices on decentralization (1); development and testing of process indicators and impact measuring indicators for Safer Cities initiatives (1); documented crisis/disaster management experiences with established methodologies and practices for sustainable settlements rehabilitation, reconstruction and vulnerability reduction (1); gendered, affordable tools on land management and land administration; tools on secure tenure and access to land (2); global environmental planning management tools adapted/translated at the local level (4); guidelines on promoting local authority and community partnerships for the provision of shelter, including slum upgrading (1); guidelines/tools to operationalize the guiding principles of UN-Habitat for sustainable relief (1); national adaptations of manuals on leadership roles competencies (1); collaboration between local government and civil society organizations through participatory planning and managing conflict and differences (10); Safer Cities Toolkit and Training Module developed and tested in Africa, Latin America and Asia (1); tool/indicators for monitoring the shelter situation of HIV/AIDS victims (1); tool/guidelines/policy documents on sustainable settlements rehabilitation, reconstruction, vulnerability reduction and disaster preparedness toolkit (4); tools for improved urban environmental planning management (2); tools on alternatives to forced eviction (1); tools on pro-poor governance of land and water (2); adaptation and application packages for transparency, local to local dialogues, land and water toolkits (6); tools/guidelines on slum upgrading frameworks (1); tools/guidelines for improving conditions in rental housing markets, including model leases and good practice guidelines (1); tools/guidelines for national/local governments and other stakeholders for the development of effective enabling shelter strategies (1); training manual on participatory budgeting as an interface resource accompanying the campaign's flagship

tools on the same topic (1); updated guidelines on how to undertake a national campaign for secure tenure (1); water and sanitation toolkits; development and maintenance of urban indicator databases on water and sanitation (1); Millennium Development Goals monitoring manual; rainwater harvesting manual; sanitation field guidebook (8); youth training module on safer cities developed and tested in Africa, Latin America and Asia (1);

(c) Technical cooperation (regular budget and extrabudgetary):

(i) Advisory services: advisory service to national training and capacity-building institutions on tools adaptation, training design and delivery, and capacity-building strategies to strengthen local authorities (15); cooperation with ILO on the "better services-more jobs" programme (3); cooperation with the UNDP-Public-Private-Partnerships for the Urban Environment on innovative partnerships for better urban environmental services (2); environmental planning management advisory/capacity-building/monitoring missions to local authority partners (35); facilitating the application of norms of improved local governance in selected countries (4); improving national shelter policies, programmes and projects; focusing on housing developments, land and property administration and coordination and secure tenure, particularly favouring women (8); international cooperation/inter-agency coordination on joint urban environmental planning management/Sustainable Cities Programme initiatives with UNEP (3); monitoring the improvement of local governance (2); national activities for the Global Campaign for Secure Tenure, including support to situation analysis, consensus-building, action planning, high-level launches and implementation of action plans (12); national campaign launches related action plans to promote good governance in 10 countries; provision of technical support to the Alliance of Mayors and Local Authority Associations Against HIV/AIDS in reviewing national legal and institutional frameworks on local government and HIV/AIDS and developing community-based shelter initiatives for HIV/AIDS orphans; water and sanitation services to 16 countries in Africa and 8 countries in Asia and the Pacific (24);

(ii) Training courses, seminars and workshops: city activities for the Cities Without Slums Subregional Programme, including support to city situation analysis, consensus-building, action plans and implementation (12); enhancing the engagement of youths in urban governance (10); environmental planning management capacity-building workshops with national urban institutions (4); environmental planning management support functions, expertise and curricula development anchored in national/subregional urban institutions (3); regional/national training of trainers workshops on leadership roles and competencies (1); Collaboration between Local Government and Civil Society Organizations through Participatory Planning and Managing Conflict (1); Local Economic Development (1); Local Government Financial Management (1); tools for enhancing women's engagement in local governance (10); training component of Water for Asian/African Cities Projects (8); training provided to Safer Cities coordinators and municipal officials on the Safer Cities Toolkit in the three regions (3); training of Governments and local governments in developing human settlements policies for natural and human-made disaster reconstruction areas (1);

(iii) Field projects: capacity-building projects on local economic development (5 cities); projects to respond to natural and human-made disasters; environmental planning management projects/replications in support of local authorities improving environmental services/better management of the urban environment (35); formulation, execution, backstopping and evaluation of Safer Cities projects (16); regional water and

sanitation programmes in Africa and Asia, including field projects (8); support to water and sanitation projects in countries in Africa and Asia and the Pacific (24).

Table 15.11 **Resource requirements: subprogramme 1**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2004-2005*	*2006-2007 (before recosting)*	*2004-2005*	*2006-2007*
Regular budget				
Post	5 617.6	5 482.1	29	28
Non-post	505.3	486.3	—	—
Subtotal	**6 122.9**	**5 968.4**	**29**	**28**
Extrabudgetary	23 393.1	29 507.9	40	37
Total	**29 516.0**	**35 476.3**	69	65

15.26 The requirements of $5,482,100 for posts reflect a decrease of $135,500. The net decrease is the result of: (a) full funding for one P-4 post newly established in the biennium 2004-2005; and (b) the outward redeployment of one P-4 post to subprogramme 2, to strengthen the Policy Analysis, Synthesis and Dialogue Branch, which has the responsibility of preparing UN-Habitat flagship reports. The amount of $486,300 for non-post resources, reflecting a decrease of $19,000, would provide for: consultants and experts ($117,800); travel of staff ($97,300); contractual services ($33,200); general operating expenses ($153,200), against which the decrease of $19,000 is applied; furniture and equipment and supplies and materials ($84,800).

Subprogramme 2
Monitoring the Habitat Agenda

Resource requirements (before recosting): $5,752,500

15.27 The responsibility for implementing this subprogramme lies with the Monitoring and Research Division. The programme of work has been formulated on the basis of subprogramme 2 of programme 12 of the biennial programme plan for the period 2006-2007.

15.28 In implementing the programme of work, the subprogramme will continue to monitor progress made in the implementation of the Habitat Agenda and the Millennium Declaration targets on slums, water and sanitation. This will be done by collecting, analysing and disseminating global data and information on human settlements and urbanization as well as collating and disseminating knowledge on urban economies. The subprogramme will also identify best practices, test and mainstream gender and partners in human settlements programmes and projects. Following an increasing recognition of the role of youth as an important partner in human settlements development, UN-Habitat will mainstream youth in its normative and operational activities.

Table 15.12 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To monitor and assess progress towards the attainment of the Habitat Agenda goals and the targets of the Millennium Declaration and Johannesburg Plan of Implementation on slums, safe drinking water and sanitation.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Expanded global systems for the collection, analysis, documentation and dissemination of data and information on human settlement conditions, trends, policies and practices	(a) (i) Increased number of national observatories producing improved data on human settlement *Performance measures*: 2002-2003: 5 national observatories Estimate 2004-2005: 15 national observatories Target 2006-2007: 25 national observatories (ii) Increased number of local urban observatories producing improved data on human settlements *Performance measures*: 2002-2003: 15 local urban observatories Estimate 2004-2005: 35 local urban observatories Target 2006-2007: 80 local urban observatories (iii) More members of the Habitat Agenda Global Research Network contributing to UN-Habitat flagship reports *Performance measures*: 2002-2003: 6 members Estimate 2004-2005: 10 members Target 2006-2007: 15 members (iv) Greater number of active partners of the best practices and local leadership programme

		Performance measures: 2002-2003: 21 active partners Estimate 2004-2005: 24 active partners Target 2006-2007: 30 active partners
	(b) Enhanced capacity for mainstreaming gender, partnerships and youth concerns in human settlements activities	**(b) (i) Increased number of human settlements programmes that mainstream gender** *Performance measures*: 2002-2003: 15 human settlements programmes mainstreaming gender Estimate 2004-2005: 20 human settlements programmes mainstreaming gender Target 2006-2007: 27 human settlements programmes mainstreaming gender **(ii) Increased number of human settlements programmes that mainstream partnerships** *Performance measures*: 2002-2003: 25 networks and 5 regional coalitions Estimate 2004-2005: 34 networks and 14 regional coalitions Target 2006-2007: 38 networks and 14 regional coalitions **(iii) Increased number of human settlements programmes that mainstream youth concerns** *Performance measures*: 2002-2003: 4 human settlements programmes Estimate 2004-2005: 10 human settlements programmes Target 2006-2007: 14 human settlements programmes

(c) Better global awareness of sustainable human settlements issues	(c) (i) Increased number of scientific and media reviews of UN-Habitat flagship reports and other publications *Performance measures*: 2002-2003: 64 scientific and media reviews Estimate 2004-2005: 70 scientific and media reviews Target 2006-2007: 80 scientific and media reviews (ii) Increased number of visits to UN-Habitat electronic data on human settlements *Performance measures*: 2002-2003: 1.7 million visits Estimate 2004-2005: 2.5 million visits Target 2006-2007: 3.5 million visits (iii) Increased number of orders for printed copies of UN-Habitat flagship reports *Performance measures*: 2002-2003: 5,000 hard copy orders Estimate 2004-2005: 5,500 hard copy orders Target 2006-2007: 7,500 hard copy orders

External factors

15.29 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) there is no shortfall in resources to carry out country-level assessments of the implementation of the Habitat Agenda; (b) Member States will be willing to support the creation of Habitat Agenda monitoring mechanisms at the national and local levels; and (c) Member States will request technical advisory services, respond positively to the technical advice rendered and sustain the Habitat Agenda monitoring policies and strategies initiated through programmes and projects of UN-Habitat.

Outputs

15.30 During the biennium, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget and extrabudgetary):

(i) Parliamentary documentation: the twenty-first session of the Governing Council (2007) (1); the Commission on Sustainable Development (2006, 2007) (2); the third session of the World Urban Forum (2006) (1);

(ii) Ad hoc expert groups: expert group meetings on annual best practices and Local Leadership Programme Steering Committee meetings (2); gender mainstreaming in municipal development (1); monitoring the slum target of the Millennium Development Goals (1); best practices (Technical Advisory Committee and Jury) (2);

(b) Other substantive activities (regular budget and extrabudgetary):

(i) Recurrent publications: casebook on lessons learned from best practices, good urban policies and enabling legislation (1); *Global Report on Human Settlements 2007* (1); *The State of the World's Cities 2006* (1);

(ii) Non-recurrent publications: reports/publications on: geographical information systems training manuals (1); global dialogue on human settlements research papers (10); guide on low-cost housing for women (1); new and innovative strategies for financing housing improvement in urban low-income areas (1); learning from best practices in water and sanitation (1); learning from best practices in youth employment and livelihoods (1); urban policies and legislation that support the relevant targets of the Millennium Development Goals (1); reference manual on gender mainstreaming in municipal development (1); road map on youth empowerment (1); rural-urban development linkage approach: the experiences and potentials (1); slums of the world: trends review and update (1); training manual on setting up a youth information and resource centre (1); UN-Habitat lecture series (2); Urban Indicators Programme Training Manual (2006) (1); Urban Inequities Survey Training Manual (1); UN-Habitat history line on the slum target of the Millennium Declaration for the United Nations Development Group (1); trend analysis on the slum target of the Millennium Declaration (1);

(iii) Technical material: updating of: the best practices database (1); the global urban indicators database (1); easily accessible database containing information on civil society organizations for advocacy and information dissemination (1);

(c) Technical cooperation (regular budget and extrabudgetary):

(i) Advisory services: assistance to selected countries in setting up microfinance schemes; support for youth empowerment in human settlements; support to countries and cities as part of the Global Sample of Cities (Urban Indicators Programme) on city-data collection and analysis; support to countries implementing the women's empowerment, gender, HIV/AIDS and shelter project; support to selected countries in review of housing finance systems and institutions; support to the establishment of a network of women mayors and councillors in Africa;

(ii) Training courses, seminars and workshops: regional workshops for statisticians of the National Statistics Offices on city collection and analysis; workshop for informal economy operators on city by-laws and regulations (1).

Table 15.13 **Resource requirements: subprogramme 2**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2004-2005*	*2006-2007 (before recosting)*	*2004-2005*	*2006-2007*
Regular budget				
Post	4 770.4	5 301.5	26	28
Non-post	451.0	451.0	—	—
Subtotal	**5 221.4**	**5 752.5**	**26**	**28**
Extrabudgetary	19 327.0	22 863.4	33	36
Total	**24 548.4**	**28 615.9**	59	64

15.31 The amount of $5,301,500 for post requirements reflects an increase of $531,100 resulting from: (a) full funding for one P-5 post established in the biennium 2004-2005; (b) establishment of one new P-3 post for a Human Settlements Officer; and (c) inward redeployment of one P-4 post from subprogramme 1. The amount of $451,000 in non-post resources, at the maintenance level, would provide for: consultants and experts ($101,500); travel of staff ($103,700); contractual services ($29,600); general operating expenses ($154,200); supplies and materials ($26,800) and furniture and equipment ($35,200).

Subprogramme 3
Regional and technical cooperation

Resource requirements (before recosting): $1,316,800

15.32 The Regional and Technical Cooperation Division will implement this subprogramme. The programme of work has been formulated on the basis of subprogramme 3 of programme 12 of the biennial programme plan for the period 2006-2007. The Division will focus its efforts on the normative functions that include setting standards, proposing norms and principles as well as operational activities comprising policy formulation, capacity-building and demonstration projects. UN-Habitat programme managers posted in 45 countries will promote mainstreaming of urban issues in United Nations development assistance frameworks and poverty reduction strategy programmes and promote global programmes and campaigns. Women are expected to be active participants and beneficiaries of the programmes and projects implemented under this subprogramme, including those aimed at mainstreaming gender issues and policies.

Table 15.14 **Objectives for the biennium, expected accomplishments and indicators of achievement and performance measures**

Objective of the Organization: To strengthen the formulation and implementation of policies, strategies and programmes and to develop capacities primarily at the national and local levels.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Enhanced capacity to implement human settlements policies, strategies and programmes with special focus on reduction of urban poverty and response to disasters	(a) (i) Increased number of countries that strengthen their institutions' ability to develop strategies to reduce urban poverty *Performance measures*: 2002-2003: 39 countries Estimate 2004-2005: 40 countries Target 2006-2007: 49 countries (ii) Increased number of countries that strengthen their institutions' competence to respond to disasters *Performance measures*: 2002-2003: 9 countries Estimate 2004-2005: 20 countries Target 2006-2007: 20 countries
(b) Increased awareness of the global campaigns on secure tenure and urban governance, expanded knowledge of regional urban settlements management trends and development of policies to address these trends	(b) (i) Increased number of regional partners promoting the global campaigns on secure tenure and urban governance *Performance measures*: 2002-2003: 19 regional partners Estimate 2004-2005: 32 regional partners Target 2006-2007: 37 regional partners (ii) Increased number of regional partners participating in the analysis of best practices in settlements management *Performance measures*: 2002-2003: 11 regional partners Estimate 2004-2005: 14 regional partners Target 2006-2007: 17 regional partners

	(iii) Increased number of regional partners contributing towards the preparation of flagship reports *Performance measures*: 2002-2003: 20 regional partners Estimate 2004-2005: 36 regional partners Target 2006-2007: 40 regional partners
(c) Improved ability of UN-Habitat to respond to requests for technical assistance and policy advice at the national and local levels	(c) Increased number of countries benefiting from UN-Habitat technical cooperation activities *Performance measures*: 2002-2003: 45 countries Estimate 2004-2005: 50 countries Target 2006-2007: 61 countries

External factors

15.33 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) there is political will and capacity to embark upon policy reform and large-scale programme development and execution in support of the urban poor, to improve the housing and tenurial rights of the population and to adopt improved tools for urban governance and management; and (b) there is no shortfall in extrabudgetary resources, particularly to finance country projects.

Outputs

15.34 During the biennium, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget and extrabudgetary):

(i) Parliamentary documentation: the twenty-first session of the Governing Council (2007) (1); the Third World Urban Forum (2006) (1);

(ii) Ad hoc expert groups: expert group meetings on: annual meeting of the Asian and Pacific Ministerial Conference on Land, Housing and Urban Development (2); annual meetings of the African Ministerial Conference on Housing and Urban Development (2); annual meetings of Ministers of Housing and Urbanism of the Latin American and Caribbean Countries (2); security of tenure and urban governance issues: participatory budgeting; social housing finance, metropolitan, management, local development plans, urban safety and settlements upgrading (8); Campaign Regional Action Committee for Latin America and the Caribbean (2); Iberoamerican Forum on Best Practices (2); housing and urban development in Eastern Europe and countries with economies in transition (2);

(b) Other substantive activities (regular budget and extrabudgetary):

(i) Recurrent publications: *Habitat Debate* in Spanish (8); *Operational Activities Report* (1);

(ii) Non-recurrent publications: community-based approach to empowerment (1); housing policy on Iraq (1); housing finance for Eastern Europe and countries with economies in transition (1); papers for the Campaign Regional Action Committee for Latin America and the Caribbean and the Iberoamerican Forum on Best Practices (4); urban profiles of 10 African countries (11 reports);

(iii) Technical material: information services, material and databases on indicators through the respective regional Web pages (1);

(c) Technical cooperation (regular budget and extrabudgetary):

(i) Advisory services to: Latin American countries on urban governance, local environmental planning, urban safety, sectoral indicators, settlements upgrading and local economic development (8); African countries on housing and slum upgrading, water and sanitation, land and shelter issues, environmental planning and safer cities (32); Asian and the Pacific countries, including China, on land tenure, urban environment and solid waste management (10); Eastern Europe and countries with economies in transition on housing policy, housing finance, urban governance, land management tools in urban governance, and water and sanitation (15); programme formulation and backstopping in areas of post-conflict and post-disaster management and reconstruction in African countries (20); mainstreaming of urban issues in the United Nations Development Assistance Framework and poverty reduction strategy papers and promotion of UN-Habitat global programmes by national UN-Habitat programme managers posted in 45 countries (45);

(ii) Training courses, seminars and workshops: community participation, disaster management activities and secure tenure in African countries (3); settlements upgrading (Bangladesh, Afghanistan, Cambodia, Mexico); urban information systems (Panama); microcredit (Colombia); urban management (Colombia, Sri Lanka); vulnerability reduction and urban plans (Bolivia, South Pacific) (10); group training to African countries on safer cities, poverty reduction, urban governance, environmental planning, water and sanitation (16);

(iii) Field projects: projects in African countries on urban poverty alleviation, slum upgrading and urban development (15); projects on reconstruction, municipal management and urban environment and human security in Asian countries (10); reconstruction projects in Afghanistan, Sierra Leone, Somalia, Iraq and Serbia (5); slum upgrading and urban development projects in six countries and vulnerability reduction projects in four countries in Latin America (10); urban poverty alleviation, slum upgrading, housing finance and secure tenure in Asian and Pacific countries (10); water and sanitation projects in Asian countries (Afghanistan, Bangladesh, Laos, Myanmar and Timor-Leste) (5); Cities Without Slums projects in Africa in cooperation with Cities Alliance (12); monitoring progress and impact assessment on city development strategies in Mozambique and Egypt in cooperation with Cities Alliance (11).

Table 15.15 **Resource requirements: subprogramme 3**

Category	*Resources (thousands of United States dollars)*		*Posts*	
	2004-2005	*2006-2007 (before recosting)*	*2004-2005*	*2006-2007*
Regular budget				
Post	1 211.6	1 211.6	5	5
Non-post	105.2	105.2	—	—
Subtotal	**1 316.8**	**1 316.8**	**5**	**5**
Extrabudgetary	73 381.5	72 451.7	33	34
Total	**74 698.3**	**73 768.5**	38	39

15.35 An amount of $1,211,600 for post resources, at the maintenance level, would provide for the five posts reflected in table 15.15. The amount of $105,200 in non-post resources, at the maintenance level, would provide for: consultants and experts ($20,000); travel of staff ($22,900); contractual services ($6,400); general operating expenses ($38,300); supplies and materials ($4,800), and furniture and equipment ($12,800).

Subprogramme 4
Human settlements financing

Resource requirements (before recosting): $274,400

15.36 The United Nations Habitat and Human Settlements Foundation (the Foundation) was established by the General Assembly in its resolution 3327 (XXIX) of 16 December 1974 as an international facility to assist in strengthening national human settlements programmes, particularly in developing countries. In its resolution 56/206, the Assembly called upon the Executive Director of UN-Habitat to strengthen the Foundation in order to achieve its primary operative objective, as set out in resolution 3327 (XXIX), of supporting the implementation of the Habitat Agenda, including supporting shelter, related infrastructure development programmes and housing finance institutions and mechanisms, particularly in developing countries. In its resolution 56/206, the Assembly also called upon the Executive Director to continue fund-raising appeals and initiatives for a substantial increase of the Foundation's resources.

15.37 The Foundation is managed by the Deputy Executive Director in his or her capacity as Deputy Administrator, assisted by a Director of Technical and Financial Services. Responsibility for this subprogramme rests with the United Nations Habitat and Human Settlements Foundation, anchored in the Human Settlements Financing Division. The programme of work has been formulated on the basis of subprogramme 4 of programme 12 of the biennial programme plan for the period 2006-2007.

15.38 The main focus of the work programme will be on strengthening the Foundation, providing support for the mobilization of seed finance, working with partners and providing technical assistance. Particular emphasis will be placed on mobilizing finance from international sources for leveraging domestic investment for slum upgrading and other pro-poor human settlements. UN-Habitat will continue to position itself as a broker between Governments at all levels and international finance institutions to promote the development of affordable housing and infrastructure.

Table 15.16 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To facilitate mobilization of investments from international and domestic sources in support of adequate shelter, related infrastructure development programmes and housing finance institutions and mechanisms, particularly in developing countries and in countries with economies in transition.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Strengthened United Nations Habitat and Human Settlements Foundation as an effective institution for the mobilization of financial resources for pro-poor human settlements development, particularly in developing countries and countries with economies in transition	(a) Increased level of resources mobilized for pro-poor human settlements development *Performance measures*: 2002-2003: $54 million raised Estimate 2004-2005: $69 million raised Target 2006-2007: $83 million raised
(b) Increased financial resources for human settlements development leveraged by the Foundation from domestic sources through strengthened domestic policies and mechanisms for financing housing and related infrastructure, particularly in developing countries and countries with economies in transition	(b) Increased number of countries working with the Foundation to strengthen policies and mechanisms for financing housing and related infrastructure *Performance measures*: 2002-2003: 7 countries Estimate 2004-2005: 10 countries Target 2006-2007: 15 countries
(c) Expanded partnerships and alliances between UN-Habitat and international and regional institutions to increase investments for improving human settlements for low-income people, particularly in developing countries and countries with economies in transition	(c) Increased number of partnerships and alliances formed and developed to increase investment allocations for improving human settlements *Performance measures*: 2002-2003: 4 partnerships and alliances Estimate 2004-2005: 8 partnerships and alliances Target 2006-2007: 12 partnerships and alliances

External factors

15.39 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) there is an increase in the level of financial commitment and support received from international and regional development banks, bilateral development cooperation agencies and international donor facilities to strengthen the Habitat Foundation; (b) there is support among Member States and domestic financial institutions at the country level to develop financial

mechanisms for mobilizing domestic capital for slum upgrading; and (c) international financial institutions and UN-Habitat provide the political will to overcome institutional barriers and identify modalities for effective partnership.

Outputs

15.40 During the biennium, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget and extrabudgetary):

(i) Parliamentary documentation: third session of the World Urban Forum (2006) (1); the twenty-first session of the Governing Council (2007) (1);

(ii) Ad hoc expert groups: meetings on the role of international development banks, financial institutions and donor facilities in using resources to leverage domestic capital for housing and related infrastructure (2); annual meetings of advisory board of development programmes of the Habitat Foundation (2); expert group meeting on the institutional framework and options for the Habitat Foundation (1); expert group meetings on the fund-raising strategy for the Habitat Foundation (1); joint UN-Habitat and Private Infrastructure Development Group annual meeting on mobilizing domestic capital for basic services and related urban infrastructure (2); regional meetings for participatory development of toolkits and instruments for mobilizing domestic capital for slum upgrading, shelter and related infrastructure (2);

(b) Other substantive activities (regular budget):

(i) Recurrent publications: annual report on the United Nations Habitat and Human Settlements Foundation and its activities (2);

(ii) Non-recurrent publications: compilation of innovative tools and practices for municipal financing of bulk infrastructure in informal settlements for selected developing countries (1); joint UN-Habitat/international financial institutions publication on the role of international and regional financial institutions and international donor facilities in mobilizing domestic capital for slum upgrading (1); joint UN-Habitat/international financial institutions report on trends in the global financial service industry and constraints and opportunities for human settlements financing (1); memorandums of understanding and other cooperation frameworks concluded with international financial institutions, regional development banks, international donor facilities and other United Nations organizations (1); report on efforts by commercial lending institutions to promote affordable housing loan products for selected developing countries (1); report on the survey of Member States and other stakeholders on the efficiency and effectiveness of the Habitat Foundation (1); report on types, constraints and innovative mechanisms of domestic capital for basic services and infrastructure for selected developing countries (1);

(iii) Technical material: database on financing of housing and related infrastructure for the urban poor to assist in the monitoring of the implementation of the Millennium Development Goals (1); Web-based dissemination of information on the activities of the Habitat Foundation, including its partners, pilot projects and programmes (1);

(c) Technical cooperation (extrabudgetary):

(i) Advisory services: provision of advisory services to interested Member States on packaging slum upgrading projects, facilitating cooperation between domestic lending institutions and development partners and mobilizing domestic capital for upgrading,

shelter and basic services; pilot projects that demonstrate various options, for example, seed grants, loan guarantee funds, equity investments and bridge financing (10);

(ii) Training courses, seminars and workshops: joint UN-Habitat/international financial institutions workshops designed to facilitate cooperation between domestic lending institutions and development partners in selected developing countries (2); seminars/workshops on lessons learned, partnerships and best practices in unlocking domestic sources of finance and utilizing international resources to leverage domestic sources for shelter and human settlements development (2);

(iii) Field projects: field-testing financial instruments for mobilizing domestic capital for housing and related urban infrastructure (5); joint UN-Habitat/international financial institutions partnerships that combine pre-investment software development services with fast-track investment portfolios, in selected developing countries; joint UN-Habitat/international financial institutions pilot projects that draw upon respective expertise to mobilize domestic capital for shelter and basic services in selected developing countries (3); long-term programmes to mobilize resources to increase the supply of affordable credit for slum upgrading and related shelter and infrastructure projects (2-4); substantive technical and financial assistance to local and national slum upgrading projects, with emphasis on financial packaging and the development of instruments to scale up and replicate such projects (5).

Table 15.17 **Resource requirements: subprogramme 4**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2004-2005*	*2006-2007 (before recosting)*	*2004-2005*	*2006-2007*
Regular budget				
Post	257.6	257.6	1	1
Non-post	16.8	16.8	—	—
Subtotal	**274.4**	**274.4**	—	—
Extrabudgetary	8 810.4	12 971.9	13	12
Total	**9 084.8**	**13 246.3**	14	13

15.41 The amount of $257,600 for post resources provides for one P-4 post. The amount of $16,800 for non-post resources, at the maintenance level, would provide for: travel of staff ($7,900); general operating expenses ($6,200); supplies and materials ($1,000) and office furniture and equipment ($1,700).

D. Programme support

15.42 The implementation of the programme of work will be supported through a number of services, including human resources planning, financial management and programme planning and coordination. Programme support services are provided by the Programme Support Division, programme management officers in the regional offices of UN-Habitat and the Division of Administrative Services of the United Nations Office at Nairobi.

Table 15.18 **Resource requirements**

Category	Resources (thousands of United States dollars) 2004-2005	2006-2007 (before recosting)	Posts 2004-2005	2006-2007
Extrabudgetary	5 650.6	7 885.9	42	42

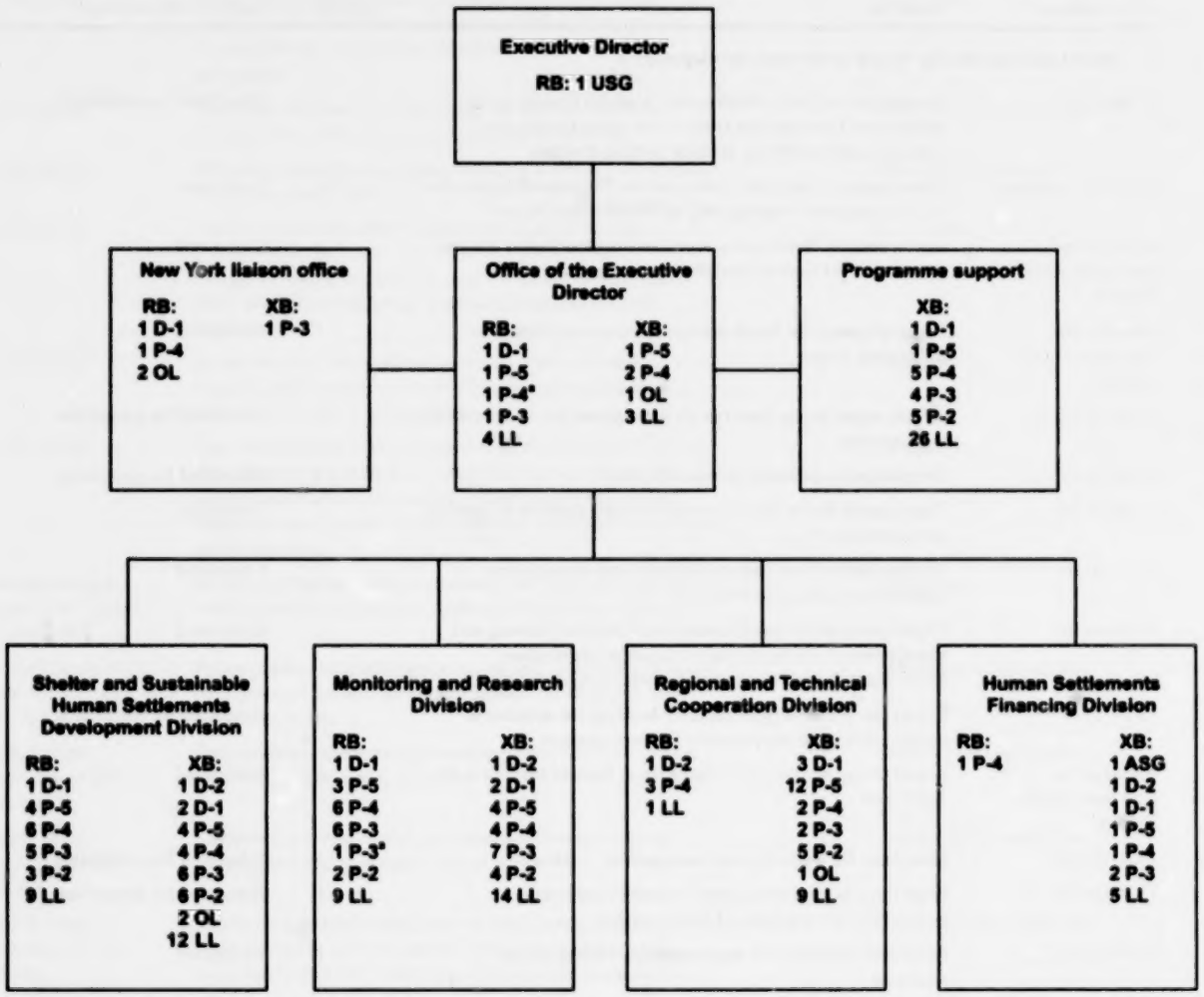
15.43 Activities under programme support will be financed entirely from extrabudgetary resources.

Table 15.19 **Summary of follow-up action taken to implement relevant recommendations of the internal and external oversight bodies and the Advisory Committee on Administrative and Budgetary Questions**

Brief description of the recommendation	Action taken to implement the recommendation
Advisory Committee on Administrative and Budgetary Questions (A/58/7 (para. IV.66))	
In view of the introduction of results-based budgeting and the stress on accountability, the Committee is of the opinion that it may be necessary in future to review the results-based budgeting presentation of budget sections where there is a relatively small regular budget component of a programme that is largely funded from extrabudgetary resources, such as those on environment, human settlements, human rights, Palestine refugees and international drug control.	The format of the UN-Habitat proposed programme budget for the biennium 2006-2007 reflects the UN-Habitat plans, programmes, objectives and expected accomplishments of the entire programme in a more concise format and in accordance with the biennial programme plan for the period 2006-2007. The Advisory Committee on Administrative and Budgetary Questions, in its report on the proposed work programme and budget of the United Nations Human Settlements Foundation for the biennium 2006-2007 (HSP/GC/20/9/Rev.1/Add.1), welcomed the improved presentation, which, inter alia, combines the work programme and budget submission for 2006-2007 in a results-based budget format, as recommended by the Advisory Committee.

United Nations Human Settlements Programme

Organizational structure and post distribution for the biennium 2006-2007


Executive Director
RB: 1 USG
New York liaison office
RB: 1 D-1, 1 P-4, 2 OL
XB: 1 P-3
Office of the Executive Director
RB: 1 D-1, 1 P-5, 1 P-4[a], 1 P-3, 4 LL
XB: 1 P-5, 2 P-4, 1 OL, 3 LL
Programme support
XB: 1 D-1, 1 P-5, 5 P-4, 4 P-3, 5 P-2, 26 LL
Shelter and Sustainable Human Settlements Development Division
RB: 1 D-1, 4 P-5, 6 P-4, 5 P-3, 3 P-2, 9 LL
XB: 1 D-2, 2 D-1, 4 P-5, 4 P-4, 6 P-3, 6 P-2, 2 OL, 12 LL
Monitoring and Research Division
RB: 1 D-1, 3 P-5, 6 P-4, 6 P-3, 1 P-3[a], 2 P-2, 9 LL
XB: 1 D-2, 2 D-1, 4 P-5, 4 P-4, 7 P-3, 4 P-2, 14 LL
Regional and Technical Cooperation Division
RB: 1 D-2, 3 P-4, 1 LL
XB: 3 D-1, 12 P-5, 2 P-4, 2 P-3, 5 P-2, 1 OL, 9 LL
Human Settlements Financing Division
RB: 1 P-4
XB: 1 ASG, 1 D-2, 1 D-1, 1 P-5, 1 P-4, 2 P-3, 5 LL

[a] New posts.

Abbreviations: RB, regular budget; XB, extrabudgetary; OL, Other level; LL, Local level.

Annex

Outputs produced in the biennium 2004-2005 not to be carried out in the biennium 2006-2007

A/58/6 paragraph	*Output title*	*Quantity*	*Reason for discontinuation*
1. Shelter and sustainable human settlements development			
15.26 (a) (i)	Documentation for the Millennium Working Groups on the Millennium Development Goals in the area of water and sanitation and improving the lives of slum-dwellers	1	Scheduled for completion
Added by legislation	Theme paper on land and urban poverty, for networking parallel event on land and urban poverty at World Urban Forum	1	Completed
Added at the discretion of UN-Habitat	Report entitled "Information received from the United Nations system: United Nations Human Settlements Programme"	1	Completed
Added at the discretion of UN-Habitat	Report prepared for fourth session of Permanent Forum on Indigenous Issues	1	Completed
15.26 (a) (ii)	Ad hoc expert group meetings on new approaches to delivery of basic services	1	Scheduled for completion
15.26 (a) (ii)	International conference on water for cities	1	Scheduled for completion
15.26 (a) (ii)	Expert group meetings on innovative tenure systems favourable to the urban poor	3	Completed
15.26 (a) (ii)	An international task force to facilitate negotiated policy alternatives to unlawful evictions	1	Completed
15.26 (a) (ii)	Expert group meetings on urban environmental planning and management in the context of sustainable urbanization (Sustainable Cities Programme, Localizing Agenda 21)	1	Completed
15.26 (a) (ii)	Expert group meetings on capacity-building for sustainable human settlements development and management	1	Scheduled for completion
Added at the discretion of UN-Habitat	Expert Group Meeting on Urban Risk in Nairobi from 14 to 16 April 2004	1	Completed
15.26 (b) (ii)	Guidelines for water demand management in cities	1	Scheduled for completion
15.26 (b) (ii)	Guidelines on promoting local authority/community partnerships for provision of basic services	1	Scheduled for completion
15.26 (b) (ii)	Review of experience in implementing enabling shelter strategies	1	Completed
15.26 (b) (ii)	Report on effective shelter delivery options: role of housing cooperatives	1	Completed
15.26 (b) (ii)	Report on the status of progress in the realization of housing rights and publication on cost-effective systems for cadastral land management	1	Completed
15.26 (b) (ii)	Publication on market eviction: the consequence of rapid land regularization for tenants in informal settlements	1	Completed
15.26 (b) (ii)	Publication co-authored with the World Bank on the impact of tenure: credit, women, services, urban citizenship	1	Scheduled for completion

A/58/6 paragraph	*Output title*	*Quantity*	*Reason for discontinuation*
15.26 (b) (ii)	Tools to improve transparency and accountability in urban governance, including tools on participatory budgeting, financial management and transparency in local governance	1	Completed
15.26 (b) (ii)	Policy and strategy papers on urban governance and urban poverty reduction and documentation of Urban Management Programme city consultation experiences in pro-poor governance	2	Completed
15.26 (b) (ii)	Tools and indicators for monitoring the shelter conditions of HIV/AIDS victims at the community and local levels	1	Scheduled for completion
15.26 (b) (ii)	Manual on strengthening home security for HIV/AIDS orphans at the community level	1	Scheduled for completion
15.26 (b) (ii)	Tools for improved urban environmental planning and management. Anchored environmental planning and management support functions and curriculum development with national/subregional institutions (Sustainable Cities Programme)	1	Completed
15.26 (b) (ii)	Integrated set of tools and resources on crime prevention, targeting urban space, vulnerable groups and institutional reform (Safer Cities Programme)	1	Completed
15.26 (b) (ii)	New methodological and substantive tools developed and disseminated in key areas of sustainable human settlements development: urban governance, municipal finance, elected leadership, local economic development, slum improvement and shelter development	1	Completed
Carried forward from A/56/7, para. 13.17 (b) (ii)	Report on progress made in removing discrimination against women in respect of property titles and inheritance rights	1	Completed
Carried forward from A/56/7, para. 13.17 (b) (ii)	Policy papers and guidelines on cross-cutting substantive issues of importance for both subprogrammes, such as gender and poverty reduction	1	Scheduled for completion
Added at the discretion of UN-Habitat	Empowering and improving the living standards of women in the slums of Kenya and Tanzania	1	Scheduled for completion
Added at the discretion of UN-Habitat	Empowering urban women entrepreneurs through housing development and land rights in East Africa	1	Scheduled for completion
Added at the discretion of UN-Habitat	Report on regulatory constraints on the informal economy contributions to urban economic development and poverty reduction, within the framework of good urban governance	1	Scheduled for completion
Added at the discretion of UN-Habitat	Financing, pricing and management of municipal services: comparative evaluation of systems, including public-private partnerships	1	Scheduled for completion
Added at the discretion of UN-Habitat	A policy catalogue and case book on the elements of good urban governance	1	Scheduled for completion
Added by legislation	Localizing Agenda 21, publication	1	Completed
Added at the discretion of UN-Habitat	Reports on housing policy and housing rights	2	Completed

A/58/6 paragraph	*Output title*	*Quantity*	*Reason for discontinuation*
Added at the discretion of UN-Habitat	Electronic versions of publications on housing policy and housing rights	11	Completed
Added at the discretion of UN-Habitat	Publication on Strategic Planning for Local Economic Development — 4-manual set	2	Completed
Added at the discretion of UN-Habitat	Training series on local elected leadership — 14-manual set	1	Completed
Added at the discretion of UN-Habitat	Training manual series on local government financial management — 15-manual set	1	Completed
Added at the discretion of UN-Habitat	Concept paper	1	Scheduled for completion
Added by legislation	Fact-finding missions (Missions to Uganda, Rwanda, Afghanistan, occupied Palestinian territories)	1	Scheduled for completion
Carried forward from A/56/7, para. 13.17 (b) (iv)	Tools for promoting equal tenurial rights for women, especially in respect of property title and inheritance rights	1	Completed
Added by legislation	Global Campaign for Secure Tenure public awareness kit	1	Completed
15.26 (b) (iii)	Guidelines and training material on the realization of housing rights for United Nations organizations, Governments and local authorities and civil society organizations	1	Completed
15.26 (b) (iii)	Development of tools for social and physical mapping, valuation, conflict resolution and community mortgage financing systems	1	Scheduled for completion
15.26 (c) (i)	Increasing infrastructure coverage in cities, focusing on the establishment of pro-poor governance structures and improved institutional linkages	1	Completed
15.26 (c) (i)	Improving national land policies, urban land management systems and the introduction of tenure arrangements, focusing on inclusive management practices and on partnerships with local authorities and the private sector	1	Completed
15.26 (c) (i)	Promoting improved security of tenure and upgrading of slums in cities, focusing on the establishment of policy instruments, institutional arrangements and concrete improvements in selected settlements	1	Completed
Added by legislation	Cities Without Slums	2	Completed
15.26 (c) (ii)	Institutional development action plans of national training and capacity-building institutions formulated and implemented	1	Completed
15.26 (c) (ii)	New training programmes for national training and capacity-building institutions implemented	1	Completed
15.26 (c) (ii)	Regional capacity-building strategy workshops	1	Completed
15.26 (c) (ii)	Capacity-building workshops with national institutions on environmental management	1	Completed
15.26 (c) (iii)	National campaigns for good urban governance and related action plans to promote good urban governance	2	Completed

A/58/6 paragraph	*Output title*	*Quantity*	*Reason for discontinuation*
15.26 (c) (iii)	Pilot field projects on community-based shelter services for orphans and children in distress	1	Completed
15.26 (c) (iii)	National activities for the Campaign for Secure Tenure, including support to situation analysis, consensus-building, action planning, high-level launches and implementation of action plans	2	Completed
15.26 (c) (iii)	Field programmes to demonstrate new approaches and concepts in urban infrastructure delivery: Water for African Cities (continued from the last biennium), Water for Asian Cities, Sustainable Solid Waste Management for African Cities	2	Completed
15.26 (c) (iii)	Slum upgrading programmes, Government of Kenya/UN-Habitat Collaborative Nairobi Slum Upgrading Programme, Cities Without Slums Subregional Programme for Eastern and Southern Africa	1	Completed
15.26 (c) (iii)	Projects to support local authorities to improve the living environment	1	Completed
15.26 (c) (iii)	Projects to support local authorities to improve pro-poor governance	2	Completed
15.26 (c) (iii)	Safer Cities projects to strengthen the capacity of cities to reduce urban crime and violence	1	Completed
	Subtotal subprogramme 1	**80**	
2. Monitoring the Habitat Agenda			
15.30 (a) (iii)	Expert group meetings, workshops/seminars and/or conferences on urban economic development issues, housing finance/credit system development, municipal finance and urban/regional development planning and management issues	1	Completed
Added by discretion/ Governing Council resolution 19/13	Expert group meeting, Strategies for Creating Urban Youth Employment: Solutions for Urban Youth in Africa	1	Completed
Added at the discretion of UN-Habitat	Expert group meeting on Community-based Housing Credit Arrangements in Low-income Housing: Assessment of Potentials and Impact	1	Completed
Added at the discretion of UN-Habitat	Expert group meeting on Impact of Macroeconomic Factors on Urban Growth	1	Completed
Added at the discretion of UN-Habitat	Parallel event on Cities-Engines of Economic Development	1	Completed
Added by legislation	Networking event on The Challenges of City Financing, World Urban Forum II, Barcelona, Spain	1	Completed
Added at the discretion of UN-Habitat	Congress on Housing Finance in Emerging Markets — Experiences and Challenges	1	Completed
15.30 (b) (ii)	Policy papers on cross-cutting issues; strategies for working with civil society organizations	2	Scheduled for completion
15.30 (b) (ii)	Assessment of partnerships for monitoring the Habitat Agenda	1	Scheduled for completion
15.30 (b) (ii)	Advocacy materials on women's rights to land and governance	1	Scheduled for completion

A/58/6 paragraph	*Output title*	*Quantity*	*Reason for discontinuation*
15.30 (b) (ii)	Fact sheets on selected areas relevant to gender mainstreaming in human settlements development	4	Scheduled for completion
15.30 (b) (ii)	Monograph publication on experiences in the development of housing finance systems	1	Completed
15.30 (b) (ii)	Guidelines for the development and strengthening of housing finance systems	1	Completed
15.30 (b) (ii)	Evaluating the policies and strategies for urban economic development: the planning response	1	Completed
15.30 (b) (ii)	Assessing the informal economic sector's contribution to urban income maintenance and social integration	1	Scheduled for completion
15.30 (b) (ii)	Evaluating municipal finance systems in the provision and pricing of municipal services in the implementation of the Habitat Agenda	1	Scheduled for completion
15.30 (b) (ii)	A regional development approach to promoting mutually-reinforcing urban-rural relationships in human settlements development	1	Completed
15.30 (c) (i)	Developing and strengthening national housing finance systems for sustainability and wider accessibility	1	Completed
15.30 (c) (i)	Sustainable financing and pricing of municipal services	1	Completed
15.30 (c) (i)	Dissemination and use of the *Gender Mainstreaming Handbook*	1	Completed
15.30 (c) (ii)	International workshop on global mechanisms for the preparation of the *Global Report on Human Settlements 2004*	1	Completed
15.30 (c) (ii)	International conference on the exchange of lessons learned from best practices, good urban policies and enabling legislation (2004)	1	Completed
Added at the discretion of UN-Habitat	Entrepreneurship development for women employed in the urban informal sector	1	Completed
	Subtotal subprogramme 2	**27**	
3. Regional and technical cooperation			
	Regional meetings and partner networks and coalitions on the implementation of the global campaigns and related sectoral issues	2	Scheduled for completion
15.34 (b) (i)	Regional inputs into flagship reports	1	The output "regional inputs into flagship reports" is fed into the final output "casebook on lessons learned from best practices and good urban policies and enabling legislation" (see para. 15.30 (b) (i)) and will no longer be recorded as a separate recurrent output in the programme budget

A/58/6 paragraph	*Output title*	*Quantity*	*Reason for discontinuation*
15.34 (b) (i)	Regional *Review of best practices and policies*	1	The output *regional review of best practices and policies* is fed into the UN-Habitat two flagship reports, the *State of the World's Cities* and the *Global Report on Human Settlements* (see para. 15.30 (b) (i)). It will no longer be reflected as a separate recurrent publication in the programme budget
15.34 (b) (ii)	Review of slum-upgrading strategies	1	Scheduled for completion
15.34 (b) (ii)	Urban and metropolitan governance	1	Scheduled for completion
15.34 (b) (ii)	Indicators for urban and municipal management	1	Scheduled for completion
15.34 (b) (ii)	Vulnerability reduction	1	Scheduled for completion
15.34 (b) (iii)	Information services, material and databases on indicators through the respective regional web pages	1	Scheduled for completion
15.34 (c) (i)	Monitoring of sectoral conditions and trends	1	Completed
15.34 (c) (i)	Establishment of national and local urban observatories	1	Completed
15.34 (c) (i)	Promotion of the global campaigns	1	Completed
15.34 (c) (i)	Formulation of cities development strategies	1	Completed
15.34 (c) (i)	Improvement of vulnerability reduction strategies	1	Completed
15.34 (c) (i)	Support of policy review and formulation	1	Completed
15.34 (c) (ii)	Training courses and capacity-building activities carried out as part of technical cooperation projects	1	Completed
15.34 (c) (iii)	Slum upgrading and shelter and infrastructure development	1	Completed
15.34 (c) (iii)	Decentralization and municipal strengthening	1	Completed
15.34 (c) (iii)	Urban governance and management	1	Completed
15.34 (c) (iii)	City development strategies	1	Completed
15.34 (c) (iii)	Cadastral and land information systems	1	Completed
15.34 (c) (iii)	Environmental planning and management	1	Completed
15.34 (c) (iii)	National and local capacity-building and training	1	Completed
15.34 (c) (iii)	Safer cities	1	Completed
15.34 (c) (iii)	Community-based shelter initiatives for HIV/AIDS orphans	1	Completed
	Subtotal subprogramme 3	**25**	
4. Human settlements financing			
15.39 (a) (ii)	Report and proposals on strengthening the institutional framework of the United Nations Habitat and Human Settlements Foundation	1	Scheduled for completion
15.39 (b) (ii)	Fund-raising strategy and implementation plan for the Human Settlements Foundation	1	Scheduled for completion
15.39 (b) (ii)	Compilation of the rules, procedures, constitution and structure of the Human Settlements Foundation	1	Scheduled for completion
15.39 (b) (ii)	Report on the flow of domestic capital into housing and related infrastructure for selected developing countries	1	Scheduled for completion

A/58/6 paragraph	*Output title*	*Quantity*	*Reason for discontinuation*
15.39 (b) (ii)	Report on the state of the domestic financial sector for housing and related infrastructure in selected developing countries	1	Scheduled for completion
15.39 (b) (ii)	Report on linking formal and informal housing finance mechanisms in selected countries	1	Scheduled for completion
15.39 (c) (i)	Advisory services to interested Member States on strengthening the capacity of domestic sources	1	Completed
15.39 (c) (iii)	Substantive inputs and provision of seed capital and other finance to local, national, regional and interregional projects supporting adequate shelter for all and sustainable human settlements development	1	Completed
	Subtotal subprogramme 4	**8**	
	Total	**140**	